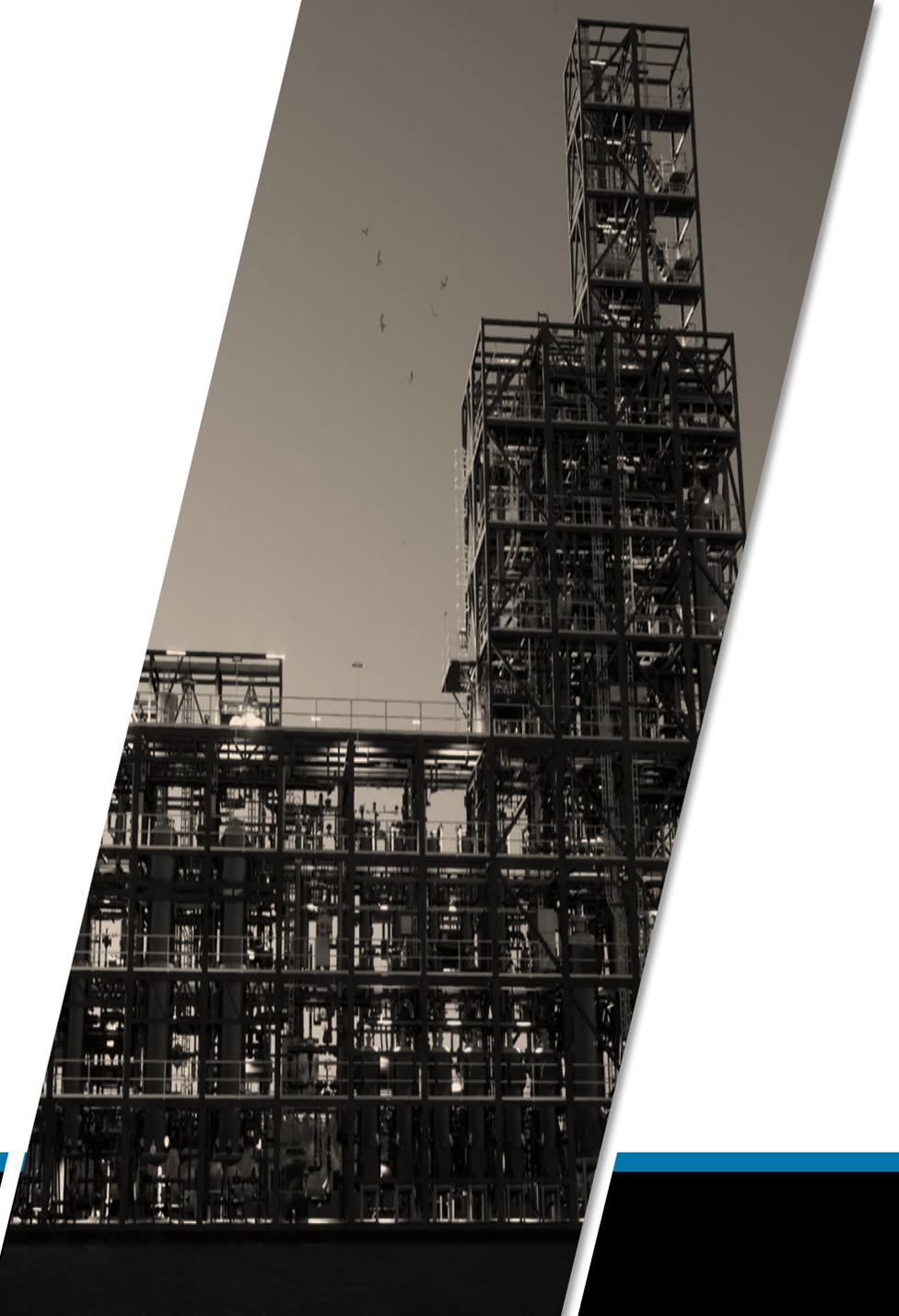




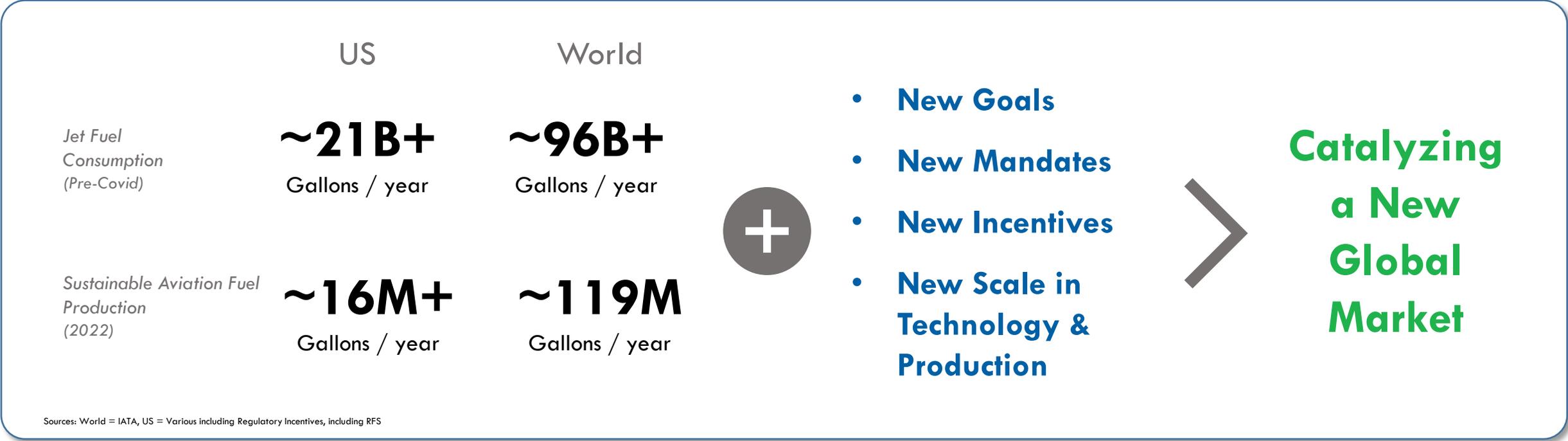
Overview for New York Energy Forum

Alex Menotti
Vice President, Government Affairs, Policy, and Sustainability
March 9, 2023

Non-Confidential

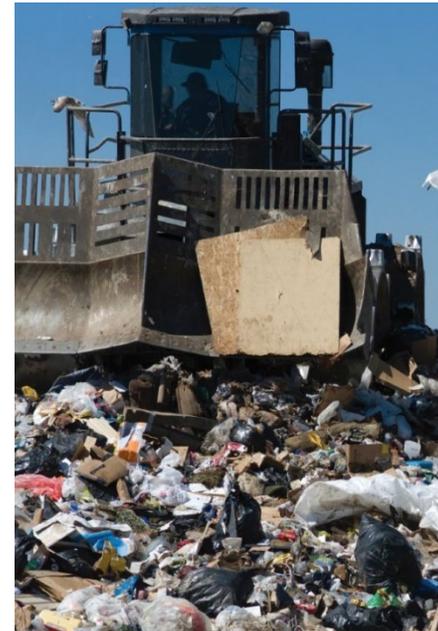


Catalyzing a New Global SAF Market for Commercial Aviation



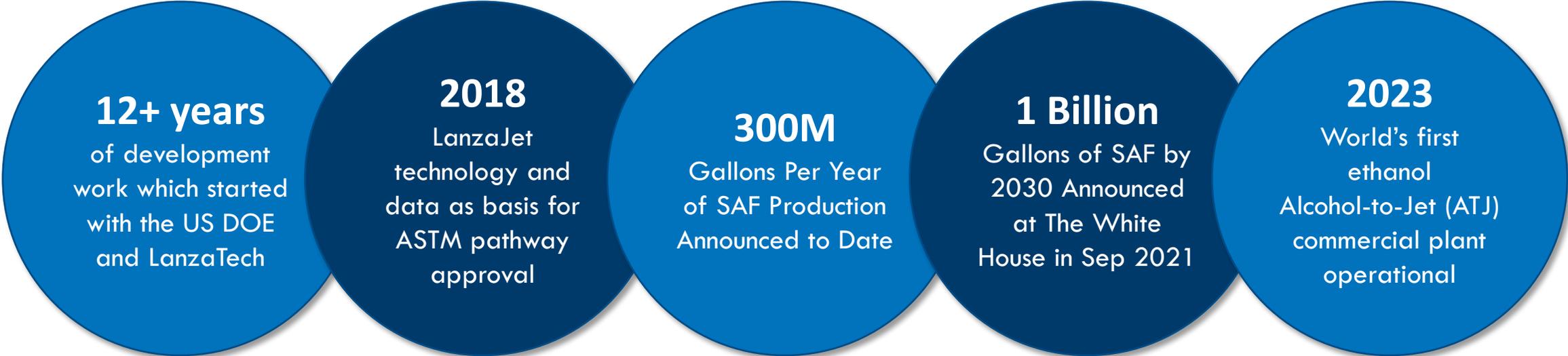
Sources: World = IATA, US = Various including Regulatory Incentives, including RFS

Ethanol-to-Jet: Foundation for Fully Scalable SAF Industry



**Every Waste Resource Including CO₂ Can be Utilized
In the Integrated LanzaTech-LanzaJet Solution**

LanzaJet's Record of Accomplishments & Commitments



Supported by World-class Investors and Funders



- ✓ Funding commitments
- ✓ Commercial-scale projects commitments
- ✓ Offtake commitments
- ✓ Knowledge, support, and secondees commitments
- ✓ Feedstock supply flexibility commitments
- ✓ Innovation commitments

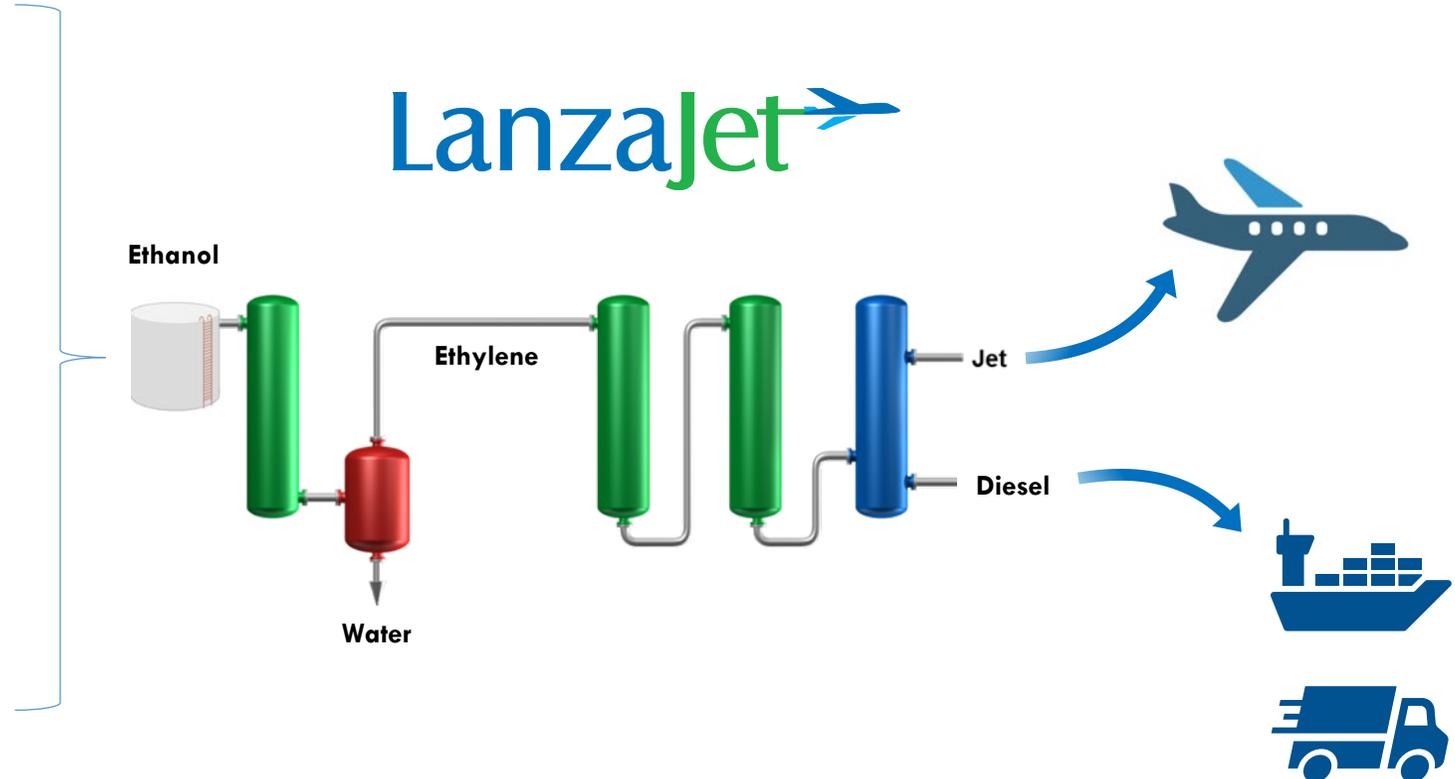
Existing Ethanol Industry + Developing Waste-based Supply Chain

A Leveraging & Transitioning Existing Ethanol Supply

- Existing low-Cl ethanol production
- Cellulosic ethanol
- Waste-based ethanol

B Building New Waste-Based Ethanol Supply

- Industrial / landfill off-gasses
- Agricultural waste and residues
- Municipal Solid Waste (MSW)
- Corn fiber cellulose / sugarcane bagasse
- Direct Air Capture (DAC) – $\text{CO}_2 + \text{H}_2$



An Abundance of Low Carbon Sources Exists

Illustrative Sources of Low-CI Ethanol

North America



- Energy crops
- Ethanol mill CO₂
- Ag waste
- Woody Waste
- Landfill biogas
- Refinery Offgas

UK & Europe



- Woody waste
- Industrial & refinery offgases
- Municipal solid waste (MSW)

Australia & NZ



- Waste from energy crops
- NZ: Woody waste

Canada



- Woody waste
- Refinery offgases

India



- Energy crops
- Ag waste
- Industrial & refinery offgases
- MSW

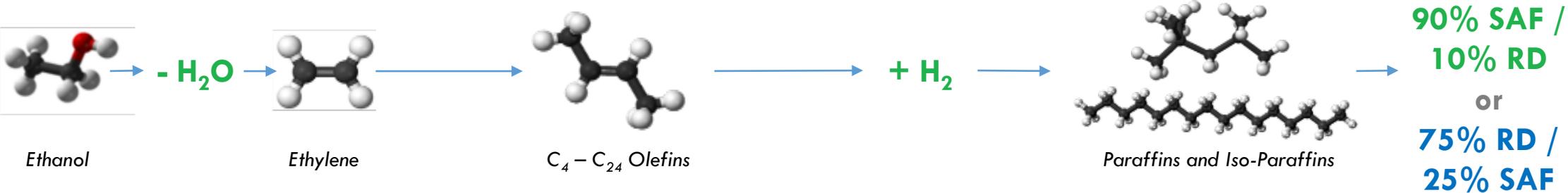
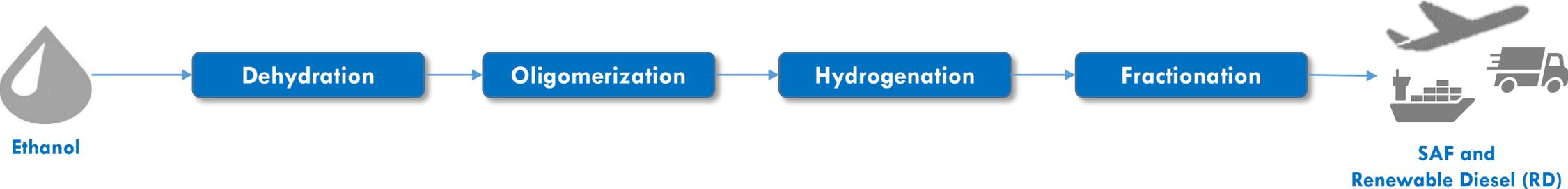
Asia & SE Asia



- Energy crops
- Ag waste
- Industrial & refinery offgases
- MSW

Active Development Efforts

Converting Ethanol to Drop-in SAF and Renewable Diesel (RD)



Stakeholders in our Technology Development



Meeting & Exceeding ASTM Jet Fuel Specifications

Fuel Property	Jet A Spec	LanzaJet ATJ-SPK	50/50% v with Jet A
Freeze Point, °C	-40 max	-61	-54
Energy Density, MJ/kg	42.8 min	44.4	43.8
Thermal Stability	Baseline	Excellent	Excellent
Viscosity @ -40 °C mm ² /sec	12 max	7.0	9.3
Hydrogen %	13.4 min	15.1	14.5
Aromatics %	8 min, 25 max	Nil	8.8
Sulfur, total mass %	0.30 max	<0.001	0.02

Meets or Exceeds Critical Jet Fuel Specifications
 Neat fuel primarily isoparaffins with <0.2% aromatics

- US DOE supported technology development program
- Meets and exceeds ASTM Specifications (D7566), approved in 2018 as a pathway
 - Added Ethanol as a pathway + feedstock
 - Increased final blend ratio to max 50%
- Clean burning: No sulfur, 95% less particulates
- Blend up to 50% with fossil jet fuel as allowed under ASTM
- Renewable diesel co-product for road, marine, and stationary
- Produce from ANY source of ethanol

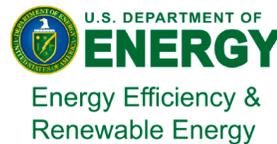
Completed World First Carbon Capture and Utilization Transatlantic Flight



Airline: Virgin Atlantic

Route: Orlando to London

Date: October 3, 2018



Completed Boeing delivery flight



Airline: ANA

Route: Seattle to Tokyo

Date: October 30, 2019



World's First ATJ Biorefinery Fully Erected



Freedom Pines Fuels Sets Standard as First of Many Global Projects



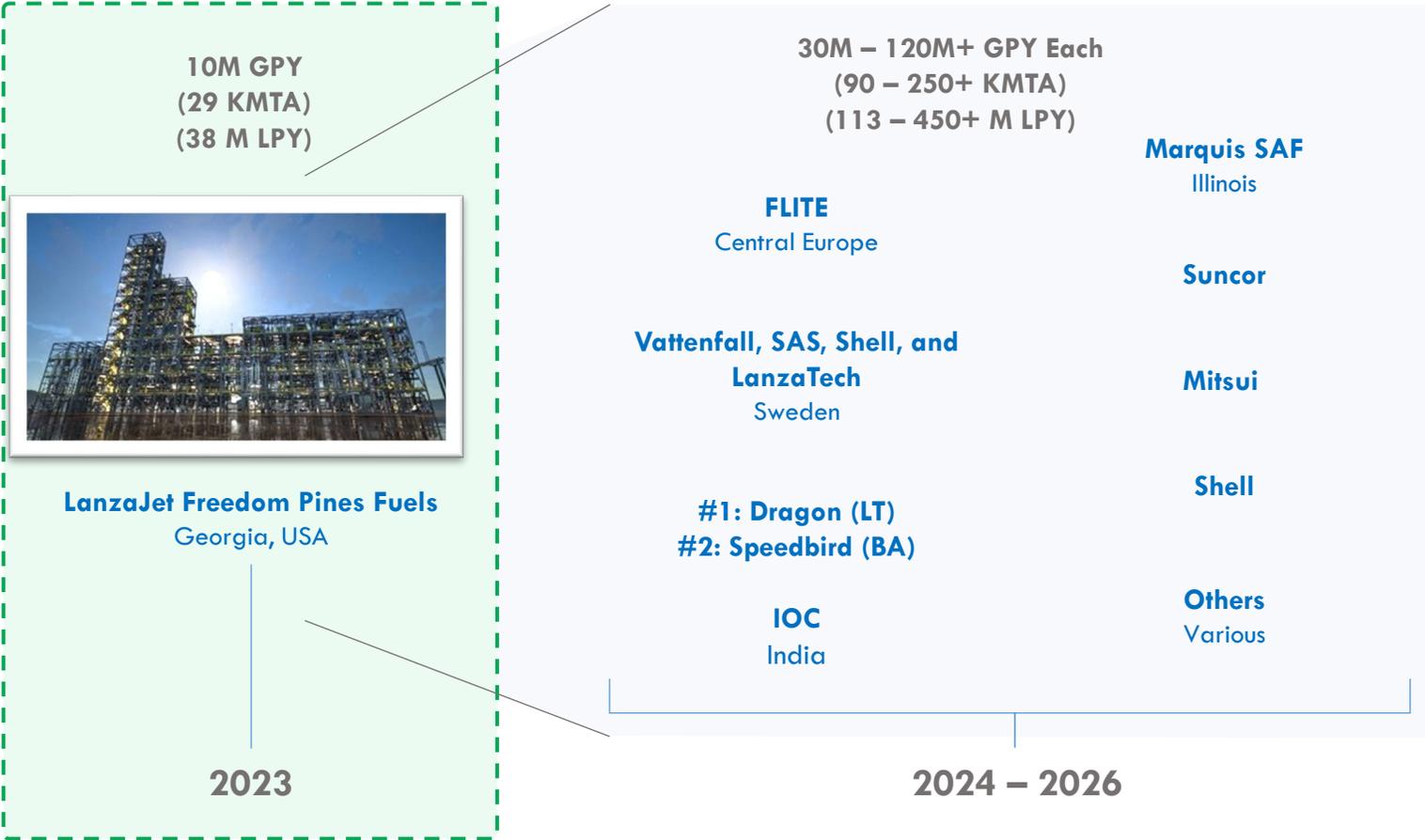
Pilot Plant
Georgia, USA

2014 – 2017



LanzaJet Freedom Pines Fuels
Georgia, USA

2023



LanzaJet Leads the Industry with Fully Scalable Technology

✓ We start ethanol as a great building block

- Sustainably developed with low CI
- Enabling transition to 2G feedstock
- Flexible sources based on region of the world
- Significant volumes globally accessible and under development

✓ Use our proven and leading ATJ technology

- Developed over 12 years with the US Dept of Energy
- Low capital cost
- High carbon conversion
- Highest product selectivity available for SAF
- ASTM approved pathway using Lanza pilot plant and data

✓ Produce low-carbon, drop-in sustainable fuels

- Sustainable Aviation Fuel (SAF) and renewable diesel
- Commercial flights completed (ANA and Virgin)
- Commercial scale-up underway with 1B GPY (300M tons) production planned by 2030 with first biorefinery starting in 2023

To preserve the world and the opportunity for future generations to fully experience it and thrive.

LanzaJet's Vision engineered by LanzaJet Employees

Someday is Now.